EUROPEAN UNION HORIZON 2020 RESEARCH & INNOVATION PROGRAMME



Final research educational and training program in Latvia and the region



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LIST OF ABBREVIATIONS

Abbreviation	Description
EC	European Commission
ENAEE	European Network for Engineering Accreditation
EU	European Union
HEI	Higher European Institutes
LLE	Long-life-educational
MSc	Master of Science
SMEs	Small and medium-sized enterprises
STIP	Sustainable Transport Interchange Program
STSE	Short-Term Staff Exchanges
SUMP	Sustainable Urban Mobility Plan
ТТІ	The Transport and Telecommunication Institute
UTH	University of Thessaly
WP	Work Package

Abstract

This deliverable is the final version of D2.5, which linked strategically the results of D2.1 "Good practices of research, educational and training programs on smart solutions for the interconnection of transportation networks" with D2.7 "Updated course material on smart solutions for the interconnection of transportation networks". The present deliverable aims to update the curricula and subjects that were used for the research educational and training program in Latvia and the region following the project's phase of knowledge sharing. This deliverable presents the methodological steps that were followed for developing the curricula and updates results based on feedback from the assessment of the knowledge-sharing programs, i.e. Summer Schools, Train the Trainers Seminars.

For the formulation of the curricula, the methodological approach that is followed, results in the identification of 20 educational areas for passenger and freight interchanges, which with their turn are combined to result in the 12 courses that compose the Sustainable Transport Interchanges Program (STIP). The identified courses are divided into three thematic areas: 1) Governance, 2) Smart solutions, and 3) Decision making; and three parts: a) Core, b) Freight transportation, and c) Public transport systems from research to decision making. The content of the 12 courses that compose STIP is updated to reflect STIP division into three parts. Amendments in the Summer School programs and other project activities are provided based on participants' feedback.

1 Introduction

1.1 Background

ALLIANCE aims at developing advanced research and higher education institution in the field of smart interconnecting sustainable transport networks in Latvia, by linking the Transport and Telecommunication Institute – TTI with two internationally recognized research entities – University of Thessaly – UTH, Greece and Fraunhofer Institute for Factory Operation and Automation – Fraunhofer, Germany. Close collaboration of TTI with UTH and Fraunhofer enables the achievement of the goals through the following activities:

- Organization of young researchers' seminars.
- Organization of workshops.
- Organization of summer schools for trainers and young researchers.
- Development of an educational program for graduate and post-graduate students.
- Development of a training program for trainers and practitioners.
- Provision of grants for participation as authors of peer reviewed publications in conferences.
- Facilitation of Short-Term Staff Exchanges (STSE) with the aim of international collaboration, mainly publications.
- Establishment of a guidance strategy for preparing scientific publications.
- Creation of an educational forum as on-line tool for distance learning and knowledge sharing.

The overall methodology of the project is built around the analysis of the needs of Latvia and the surrounding region of the Baltic sea (Lithuania, Estonia, Poland) on knowledge gain about intermodal transport networks and the development of the tools to attain this knowledge, providing at the same time excellence and innovation capacity. The analysis, which was conducted during the first stages of the project, relies on the overarching relations among policy makers, industry and education/research.

Structured around three main pillars: 1) Organizational/governance, 2) Operational/services, and 3) Service quality/customer satisfaction, ALLIANCE will deliver a coherent educational/training program, addressed to enhancing the knowledge of current and future researchers and professionals offering their services in Latvia and the wider region. The expected impacts on the overall research and innovation potential of TTI and Latvian research community will be of high importance and TTI will benefit from ALLIANCE by:

- Improving its knowledge in methodologies for preparing, writing and publishing scientific papers.
- Strengthening its research capacity.
- Establishing international research teams in specific areas of interest.
- Generating new innovative ideas for future research work through the project's activities.
- Setting up the fundamentals for the young generation of researchers.
- Being integrated in a number of existing international transport research networks.

• Being incorporated in the European research system of transport and logistics.

In addition, the cooperation of TTI with UTH and Fraunhofer will induce benefits into several domains of everyday life at regional, national and international scope. New bases will be established concerning knowledge transfer procedures, education and interdepartmental collaboration amongst research institutes. The innovative organizational framework, which will be structured for this purpose during the project, is expected to constitute a best practice application with tangible and well estimated progress results, which will be disseminated and communicated through social events to the research community and to the respective business sector as well. Lastly, an important benefit will be the configuration of an integrated framework pertaining to the knowledge transfer techniques and the generic upgrading of the educational system with use of networking, staff exchange, webinars and other knowledge transfer methods and techniques based on a well-structured and well-tried schedule.

1.2 Deliverable scope and structure

This document is the eighth deliverable of WP2 (Work Package 2) and its scope is to update the curricula and subjects that were used for the development of the research educational and training program in Latvia and the region. This deliverable updates deliverable D2.5 (ALLIANCE, 2017a), which links strategically the results of D2.1 "Good practices of research, educational and training programs on smart solutions for the interconnection of transportation networks" (ALLIANCE, 2016) with D2.7 "Course material on smart solutions for the interconnection of transportation networks" (ALLIANCE, 2017b).

Following D2.5, the events that took place within the project's phase of knowledge sharing, including the 2nd Summer School in 2018 and a train the trainers' seminar (Section 3), provided feedback that was used to improve and update D2.5. In summary, D2.6 presents the final version of all course material that was used to develop the research educational and training program in Latvia and the region. Towards this direction, courses are grouped into three categories: core, freight transport and passenger transport. Core courses were covered over both Summer Schools in 2017 and 2018, while the remaining courses were grouped into "Freight" and "Passenger" courses and were modified to cover freight and passenger interchanges, respectively. As a result, the 1st Summer School focused on freight transport interchanges, and the 2nd one on passenger transport interchanges, accordingly.

Following the introductory chapter, the subsequent sections of this deliverable include: Chapter 2, which presents the methodology that was followed for the structure of the proposed curricula and presents updated courses. Chapter 3 summarizes the program objectives, the organization and the guidelines that are followed towards the development of the curricula and briefly presents the events that have been already been organized. Lastly, Chapter 4 updates and outlines the content of each course, which is based on collected information from EU educational institutes and partner organizations as well as the leaning outcomes, teaching hours and accreditation points for each course.

The designed curricula are further developed based on target groups' feedback and the courses' final contents are depicted in the subsequent D2.8.

2 Methodology and implementation

2.1 Methodological approach

As presented above, D2.6 focuses on the final version of a research, educational and training program in Latvia and the region. Towards this direction, the formulation of the curricula and subjects relied on three activities (ALLIANCE, 2016):

- Identification of good practices in research, education and training in the domain.
- Existing research, educational and training programs offered at research and educational institutes at EU level were reviewed.
- An extensive survey was designed and conducted with institutes, which are active in providing specialized knowledge on intermodal transportation, terminals and logistics, in regards to planning and operation (surveys, etc.).

Combining outcomes of the previous three activities and of D2.1, a first set of curricula was drafted. These curricula included:

- Educational and training program to be implemented during the lifecycle of the project. This program is addressed to students attending Master's and PhD courses in programs offered at TTI, on "Transport Economics and Management", "Transport and Logistics" and "Telematics and Logistics".
- Long-life-educational (LLE) program, addressed to university graduates who practice their profession in the transportation industry, thus work for an authority, small and mediumsized enterprises (SMEs), or other organizations (Trans-logistics Educational forum).

Although the core of the programs will be the same, the LLE program will be adjusted to meet the needs of transport professionals. In order to respond to different requirements set by the two proposed curricula, ALLIANCE project will consider changes in their content, as regards the level of the offered scientific background.

The methodological approach that was adopted comprised of two parts, as follows:

1. Identification of educational areas. Based on the identified educational requirements for Latvia and the region that were the outcome of the two-level gap analysis in D2.1, 20 educational areas were created for passenger and freight transport interchanges given the available resources that were provided by the ALLIANCE partners based on the EU experience. These educational areas provided the foundation for subsequent tasks in ALLIANCE, namely the detailed presentation of course material in smart solutions for interconnecting transportation networks.

2. Conversion to courses. The 20 educational areas that are identified in Step 1 are combined based on their content (where applicable) to shape 12 courses for passenger and freight transport interchanges. These are the 12 courses that are used for training and education in Latvia.

2.2 Implementation of the selected method

In D2.1 the second-level gap analysis converted practice related requirements for passenger and freight transport interchanges (i.e., level-one gap analysis) into educational gaps and requirements for passenger and freight transport interchanges (i.e., level-two gap analysis). Table 2.1 summarizes the educational requirements for Latvia and the region per thematic area and topic for passenger and freight transport interchanges. Based on the findings in Table 2.1, the requirements per thematic area and topic are linked with an educational area. The educational areas were identified based on:

- Level-two gap analysis requirements.
- Existing research, educational and training programs offered at research and educational institutes at EU level.

In total, 20 educational areas are identified for passenger and freight interchanges and are presented Table 2.1.

Thematic Area	Торіс	Gap I	Requirement	Educational areas	
	Stakeholders	-	Incorporation of organizational and business models in course material.	 Building business models for passenger transport interchanges 	
	Policy	Legal framework does not focus on interchanges.	Improvement of course content on transport legal frameworks with reference to EU and partial coverage of interchanges and environmental legislation.	2. Development and implementation of sustainability and transport policies in the EU region	
			Special attention on interchanges and environmental legislation in the courses oriented on EU transport policy issues.		
Governance		Not harmonized policy for interchanges.	Improvement of course content on transport legal frameworks with reference to EU, freight transport and environmental legislation	 Development and implementation of freight transport policies in the EU region 	
	Ownership	Limited involvement of several authorities.	Incorporation of courses oriented on public private partnerships (PPP) models and mega infrastructure financing schemes in educational and training the program.	 Public Private Partnerships in transport: Theory and schemes 	
		Limited business models development.	Incorporation of innovative business models in course material.	 Building business models for freight transport interchanges 	
	Sustainable development Limited incorporation of interchanges in regional and national development plans.		Incorporation in the program of topics with integrated development plans with reference to sustainable development and the environment.	 Sustainable passenger transportation planning 	

Thematic Area	Торіс	Gap I	Requirement	Educational areas
		Limited incorporation of interchanges in regional and national development plans.	Incorporation in the program topics with integrated development plans with reference to sustainable development and the environment.	 Sustainable freight transportation planning
	Management	Interchange Management Plan not including all aspects of interchange functionalities and interests.	Development of material on integrated coordination and operation of mega infrastructure facilities with special reference to interchanges and the utilization of technological advances.	 Operation and management of urban public transport systems
		-	Incorporation of innovative business and management models in course material.	 Operation and management of urban freight transport systems
	Operation	Limited coordination among modes and operators.	Incorporation of transport operations education and training materials that will focus on multimodal systems.	 Multimodal transport optimization for passenger transport (General and case studies)
		-	Development of education material on integrated coordination and operation of mega infrastructure facilities with special reference to interchanges and the utilization of technological advances.	11. Multimodal transport optimization for freight transport (General and case studies)
Smart solutions	Information	Limited multimodal information.	Exploration and utilization of technologies to respond to transport information based needs.	12. Information systems for passenger intermodal terminals
Smar	Services	Limited integrating ticketing. Existing services do not offer	Development of course that integrates public transport with	13. Integrated ticketing and time table coordination

Thematic Area	Торіс	Gap I	Requirement	Educational areas
		travellers real-time information across all stages of a multimodal trip Possible conflicts between vehicles and pedestrians. Not sufficient security level.	smart solutions (technology and policy oriented) and potential sustainability impacts. Incorporation in the program topics with interchange and terminal design and planning with reference to their special characteristics and safety issues.	14. Design and safety principles of transport terminal infrastructure
	Physical properties	Limited access for all. Insufficient cycling and walking facilities. Environmental concerns vary depending on facilities' age.	Development of education materials on transport planning and design of intermodal terminals for all users to satisfy user needs and fulfil sustainability principles.	15. Passenger terminal design
	New consolidation/distrib ution and logistics cooperative concepts	Individually planned urban consolidation centers. Limited business and transport operational planning.	Development training materials for case studies of planning urban consolidation centers.	 Urban freight terminals design
	Information technologies	Limited cooperation between publicly owned and operated Intelligent Transport Systems and enterprise-level software for supply-chain management, trip planning and fleet management.	Study of ITS characteristics and utilization in case studies for the effective supply chain management and trip planning.	17. Information technologies for intermodal freight transport
	Smart transhipment	Limited use of alternative, friendly to environment and energy technologies.	Review of policies related to alternative fuels and propulsion technologies, and estimation of environmental impacts for intermodal terminals.	18. Smart transhipment and alternative transport fuels

Thematic Area	Торіс	Gap I	Requirement	Educational areas
on-making	Interchange status assessment and users' feedback	Not obligatory. Insufficient information for decision making: only few surveys, data not reliable; no network assessment at the strategic level, etc. Limited data sharing.	Development of integrated course material that will focus on assessment practices with focus on interchanges and life cycle impacts (society, environment and economy) by including users' satisfaction.	19. Risk assessment analysis, behavioural modelling, social cost benefit analysis and multi-stakeholder multi- criteria assessment
Decisio	Decision-support methods	Limited sharing of data.	Incorporation of novel data collection methods and exploitation of big data opportunities in decision making and analytics of freight transport.	20. Innovative data collection methods to support decision making

Note: Grey hatched cells are freight based.

Following the identification of the 20 proposed educational areas, these are combined in 12 courses related to transport interchanges as shown in Figure 2.1, and were grouped in thematic areas as follows:

1. Governance

- C1. The European policy on intermodal transport
- C2. Building business models for intermodal transport interchanges
- C3. Sustainable development and transportation planning
- C4. Operation and management of intermodal transport systems
- C5. Optimization of intermodal transport systems

2. Smart solutions

- C6. Intelligent services for passenger transportation
- C7. Smart information technologies in freight transport logistics
- C8. Design of passenger transport interchanges
- C9. Design of freight transport interchanges
- C10. Smart equipment for freight transhipment

3. Decision making

- C11. Decision making methodologies
- C12. Data collection methods: Part a Surveys, Part b Historical and observed data

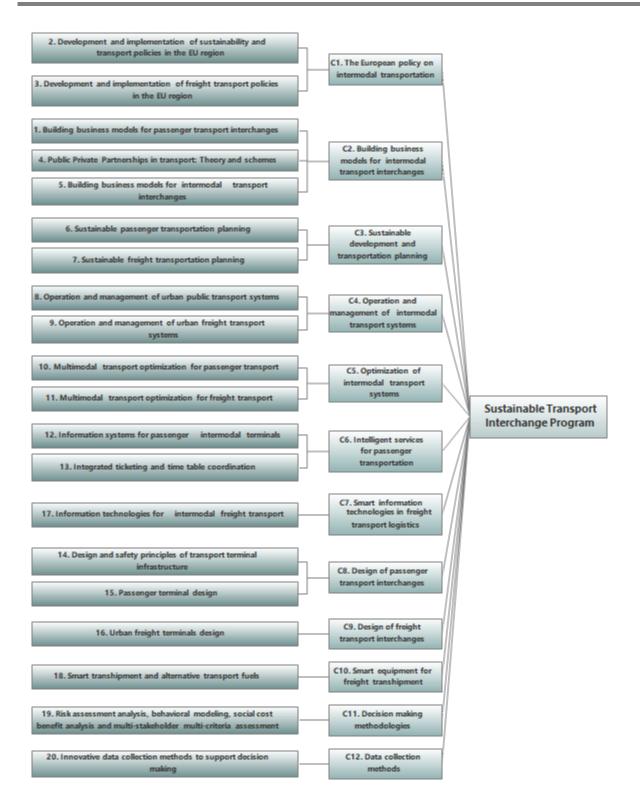


Figure 2.1 Combination of educational areas and resulting courses

Course material, based on the feedback from the assessment of the knowledge-sharing program is further divided into three parts: a) Core, b) Freight transportation, and c) Public transport

systems from research to decision making (i.e. passengers), as shown in Table 2.2, and were covered over two Summer Schools (section 3.4). Core courses were covered over both Summer Schools, whereas content for "Freight" and "Passenger" courses were modified to cover freight and passenger interchanges, respectively, and were covered exclusively during the 1st and 2nd Summer School, respectively. The introductory course "C0: Research methodology and teamwork setup" has been added to the course list to cover basic techniques of conducting literature review and writing scientific reports.

Course	Core	Freight	Passenger
C0. Research methodology and teamwork setup	Х		
C1. The European policy on intermodal transportation	Х		
C2. Building business models for intermodal transport interchanges	Х		
C3. Sustainable development and transportation planning		Х	Х
C4. Operation and management of intermodal transport systems		Х	х
C5. Optimization of intermodal transport systems	Х		
C6. Intelligent services for passenger transportation			Х
C7. Smart information technologies in freight transport logistics		Х	
C8. Design of passenger transport interchanges			Х
C9. Design of freight transport interchanges		Х	
C10. Smart equipment for freight transhipment		Х	
C11. Decision making methodologies	Х		
C12a. Data collection methods: Surveys		Х	Х
C12b. Data collection methods: Historical and observed data		Х	Х

3 CURRICULUM

3.1 Sustainable Transport Interchanges Program

TTI with two internationally recognized research entities, UTH-Greece and Fraunhofer IFF-Germany, developed an advanced research and higher education program in the field of smart interconnecting sustainable transport networks in Latvia capable of capturing the needs of interconnecting transportation networks and the research, educational and training requirements in Latvia and the region and complying with future infrastructural development in Latvia and the region. The developed program aims to strengthen the scientific and technological capacity of Latvia and build the grounds for a common understanding of the main components affecting sustainable intermodality and support the selection of the most optimal and applicable solutions for transport interchanges. It facilitates stakeholder collaboration and the development of strong linkage among education, research and industry and it will also assist graduates to develop the skills that are required in the complex profession of transport intermodality. While STIP is mainly addressed to graduate students who attend either program at TTI, i.e. "Transport Economics and Management" and "Transport and Logistics" students from other programs may also attend it.

3.2 Program Objectives

The program research, training and education objectives relate to the short term goal (within five years period) that its graduates expect to gain after fulfilling the requirement of the program. The educational objectives of the program are:

- 1. For graduates to develop essential skills on transportation intermodality and establish the engineering profile that is needed to address issues in society, environment, and economy.
- 2. For graduates to advance their careers to a higher position of responsibility by acquiring professional judgement and critical thinking of every day transport related problems.
- 3. For PhD students to become familiar with methods and tools that are prerequisites to fulfil their program and have not covered in previous earned degrees or are required in the development of their thesis.

3.3 Program Outcomes

Learning outcomes or competences gained specify what students will learn and what skills they will develop and are strongly linked with the courses and consequently with the objectives of the transport program (ALLIANCE, 2017b). For these reasons, the ALLIANCE project has adopted the 8 outcomes specified by the European Network for Engineering Accreditation (ENAEE, 2015). The Program Outcomes specified by ENAEE are intended to be applicable to the full range of graduate degree programs in engineering offered in European Higher European Institutes (HEI). They have to be considered as the "minimum threshold" defined by the ENAEE community and to be fulfilled in order to assure the quality of engineering programs. These are:

1. Knowledge and understanding

The learning process should enable Master Degree graduates to demonstrate:

- in-depth knowledge and understanding of mathematics and sciences underlying their engineering specialisation, at a level necessary to achieve the other program outcomes;
- in-depth knowledge and understanding of engineering disciplines underlying their specialisation, at a level necessary to achieve the other program outcomes;
- critical awareness of the forefront of their specialisation;
- critical awareness of the wider multidisciplinary context of engineering and of knowledge issues at the interface between different fields.

2. Engineering analysis

The learning process should enable Master Degree graduates to demonstrate:

- ability to analyse new and complex engineering products, processes and systems within broader or multidisciplinary contexts; to select and apply the most appropriate and relevant methods from established analytical, computational and experimental methods or new and innovative methods; to critically interpret the outcomes of such analyses;
- ability to conceptualise engineering products, processes and systems;
- ability to identify, formulate and solve unfamiliar complex engineering problems that are incompletely defined, have competing specifications, may involve considerations from outside their field of study and non-technical – societal, health and safety, environmental, economic and industrial – constraints; to select and apply the most appropriate and relevant methods from established analytical, computational and experimental methods or new and innovative methods in problem solving;
- ability to identify, formulate and solve complex problems in new and emerging areas of their specialisation.
- 3. Engineering design

The learning process should enable Master Degree graduates to demonstrate:

- ability to develop, to design new and complex products (devices, artefacts, etc.), processes and systems, with specifications incompletely defined and/or competing, that require integration of knowledge from different fields and non-technical - societal, health and safety, environmental, economic and industrial commercial – constraints; to select and apply the most appropriate and relevant design methodologies or to use creativity to develop new and original design methodologies;
- ability to design using knowledge and understanding at the forefront of their engineering specialisation.

4. Investigations

The learning process should enable Master Degree graduates to demonstrate:

- ability to identify, locate and obtain required data;
- ability to conduct searches of literature, to consult and critically use databases and other sources of information, to carry out simulation in order to pursue detailed investigations and research of complex technical issues;

- ability to consult and apply codes of practice and safety regulations;
- advanced laboratory/workshop skills and ability to design and conduct experimental investigations, critically evaluate data and draw conclusions;
- ability to investigate the application of new and emerging technologies at the forefront of their engineering specialisation.

5. Engineering practice

The learning process should enable Master Degree graduates to demonstrate:

- comprehensive understanding of applicable techniques and methods of analysis, design and investigation and of their limitations;
- practical skills, including the use of computer tools, for solving complex problems, realising complex engineering design, designing and conducting complex investigations;
- comprehensive understanding of applicable materials, equipment and tools, engineering technologies and processes, and of their limitations;
- ability to apply norms of engineering practice;
- knowledge and understanding of the non-technical societal, health and safety, environmental, economic and industrial - implications of engineering practice;
- critical awareness of economic, organisational and managerial issues (such as project management, risk and change management).

6. Making judgements

The learning process should enable Master Degree graduates to demonstrate:

- ability to integrate knowledge and handle complexity, to formulate judgements with incomplete or limited information, that include reflecting on social and ethical responsibilities linked to the application of their knowledge and judgement;
- ability to manage complex technical or professional activities or projects that can require new strategic approaches, taking responsibility for decision making.

7. Communication and team-working

The learning process should enable Master Degree graduates to demonstrate:

- ability to use diverse methods to communicate clearly and unambiguously their conclusions, and the knowledge and rationale underpinning these, to specialist and nonspecialist audiences in national and international contexts;
- ability to function effectively in national and international contexts, as a member or leader of a team, that may be composed of different disciplines and levels, and that may use virtual communication tools.

8. Lifelong Learning

The learning process should enable Master Degree graduates to demonstrate:

- ability to engage in independent life-long learning;
- ability to undertake further study autonomously.

3.4 Organization of Sustainable Transport Interchanges Program

STIP was elaborated and organized as a summer school, which was delivered over summers 2017 and 2018 and lasted one intensive week. Specific material was developed for the train-the-trainers session (section 3.6), which transferred knowledge to TTI's staff on the topics, and involved them in the teaching activities during the summer schools. The two Summer Schools are:

- 1st Summer School "Sustainable Transport Interchanges Program (STIP) Part 1: Freight transportation".
- 2nd Summer School "Sustainable Transport Interchanges Program (STIP) Part 2: Public transport systems from research to decision making".

Final course schedules for 1st and 2nd Summer Schools, presenting hours and the responsible institute per course are shown in Table 3.1 and

Table 3.2, respectively. Courses are presented in detail in Chapter 4.

		_			
Time	Monday	Tuesday	Wednesday	Thursday	Friday
9:00-10:00		C2 –	Invited lecture	Invited lecture	
10:00-11:00	Introduction	Fraunhofer IFF			C12 – Fraunhofer
11:00-12:00	C1 - UTH	C4 - UTH	C9 - UTH	C5 - UTH	IFF/UTH
12:00-13:00	C1-01H	04-0111			
			C10 –	C7 –	
14:00-15:00	C11 - UTH	C3 - UTH	Fraunhofer	Fraunhofer IFF	
15:00-16:00			IFF	Project time	Project time
16:00-17:00	C0 -TTI	C11 - UTH	Project time	Technical visit	
17:00-18:00	Project time	Project time	Fioject line		

Table 3.1 1st Summer School STIP - Part 1: Freight transportation (2017)

 Table 3.2 2nd Summer School STIP - Part 2: Public transport systems from research to decision making (2018)

Time	Monday	Tuesday	Wednesday	Thursday	Friday
9:00-10:00		C2 –	Invited lecture	Invited lecture	Invited lecture
10:00-11:00	Introduction	Fraunhofer IFF			C12 –
11:00-12:00	C1 - UTH	C4 - UTH	C8 - UTH	C5 - UTH	Fraunhofer
12:00-13:00		04-011			IFF/UTH
14:00-15:00		C6 –			
15:00-16:00	C11 - UTH	Fraunhofer IFF	C3- UTH	Project time	Project time
16:00-17:00	C0 -TTI	Droject time	Drojoot timo	Technical visit	
17:00-18:00	Project time	Project time	Project time	recrimical visit	

The educational program is addressed mostly to TTI's training staff, professors and students. However, this does not exclude any SMEs' personnel from participating in the educational and training course activities. On the contrary, the courses are available and free of charge to all TTI's collaborative bodies and companies originated in the domain of passenger and freight transport, just like open post graduate university courses, in the form of life-long education and training. This will enable both amateurs and professionals to take the course while also bringing together theory and practice, bridging the gap between university and SMEs, providing a more integrated approach and establishing new collaborative schemes. In addition, through the dissemination actions, there will be an attempt to get in contact with staff from SMEs originated in the field of passenger and freight transport, such as operators, drivers' associations, shipping companies, logistics service providers and local authorities. This may contribute both to the broadening of the staff's knowledge and expertise, while also setting the base for the establishment of new communication and collaboration channels between research and market towards more integrated business schemes.

The 1st Summer School "Sustainable Transport Interchanges Program (STIP) - Part 1: Freight transportation" took place in Riga, Latvia from 16th to 22nd July, 2017. The Summer School was organized by the Transport and Telecommunication Institute (TTI), the Traffic, Transportation and Logistics Laboratory of the University of Thessaly (TTLog) and the Fraunhofer Institute for Factory Operation and Automation (IFF). In total 25 young researchers from Latvia, Lithuania, Greece and Germany participated in the Summer School, which was realized at the premises of TTI in collaboration with the other two institutes' staff who were the main providers of the teaching material, knowledge and know-how. Students had the opportunity to visit Riga's Commercial port, attend two special lectures by Graham Ellis (United Kingdom) "Freight terminals – facing the challenges, a real world perspective" and Jens Klauenberg (Germany) "Current status and future trends in freight transport" and form collaboration teams for the student's project.

The 2nd Summer School "Sustainable Transport Interchanges Program (STIP) - Part 2: Public transport systems: from research to decision making took place in Riga, Latvia from 1st to 7th July, 2018. The Summer School was organized by the Transport and Telecommunication Institute (TTI), the Traffic, Transportation and Logistics Laboratory of the University of Thessaly (TTLog) and the Fraunhofer Institute for Factory Operation and Automation (IFF). In total 25 young researchers from Latvia, Lithuania, Greece and Germany participated in the Summer school, which was realized at the premises of TTI in collaboration with the other two institutes' staff who were the main providers of the teaching material, knowledge and know-how. The young researchers who attended the Summer School had the opportunity to make educational visits to Riga's Railway Central Station, Riga International Coach Terminal, Riga International Airport and Riga Passenger Port Terminal, and also attend three special lectures:

- Mr. Javier Aldecoa Martínez-Conde, winner of the ITF/UITP prize on outstanding innovation for public transport (Consorcio Regional de Transportes de Madrid, Spain), lecture title: "Integration of sustainable transport modes in urban modal hubs".
- Prof. Maria Eugenia Lopez Lambas (TRANSyT, Universidad Politécnica de Madrid, Spain), lecture title: "Urban interchanges design: are we missing something?".
- PhD Tamara Djukic (Senior senior research engineer at Aimsun, Barcelona, Spain), lecture title: "Data as a service for better mobility planning, monitoring and organization".

The teaching material included PowerPoint theoretical presentations, educational videos from real world applications and on-site visits, as well as homework.

3.5 **Program Evaluation**

Summer schools were followed by an analytic examination process at the end of the week that took place at TTI's premises with the participation of all trainees in order to assess the degree of knowledge transfer and understanding.

Trainees actively participated in a project-teamwork throughout the duration of the project; the resulting technical report was submitted and presented upon completion of the Summer Schools. For the project formulation, trainees were grouped into teams and each team had a designated advisor (i.e. one of the trainers) to lead them.

Trainees were evaluated by two trainers from the University of Thessaly (TTLog) and the Fraunhofer Institute for Factory Operation and Automation (IFF) and one member of TTI in order to guarantee meritocracy. Passing the exams, the students were granted 6 ECTS for the program.

3.6 Train the Trainers' Seminar

The Train the Trainers' Seminars took place prior to STIP Summer Schools. The first Train the Trainers' Seminar was held in Riga, Latvia in October 19, 2016, during the 16th International Conference on Reliability and Statistics in Transportation and Communication (RelStat'16).

During this Seminar all twelve courses were presented in summary by each responsible Institute within 20 minutes. The aim was to disclose the syllabus that was going to be presented in detail during the lifecycle of the STIP, to address potential issues that might have occurred from the implementation of the STIP, as well as to present advancements in the domain of intermodal terminals. The outcome is the dissemination of knowledge, the networking of the involved partners' personnel and the development of a clear ground for joint research activities and collaboration in the near future. The schedule of this Seminar is shown in Table 3.3.

Time	Торіс	Responsible
10:00 -10:45	Good practices of research, educational and training programs on smart solutions for the interconnection of transportation networks in EU.	UTH
10:45 -11:15	Good practices of research, educational and training programs on smart solutions for the interconnection of transportation networks in BSR.	TTI
11:15 -11:45	Review of the gap and developed in frame of project study program particularities and characteristics	UTH
11:45 - 12:00	Discussion of the study program	
	Courses detailed presentation	
12:00 – 12:20	C1. The European policy on intermodal transportation	UTH
12:20 – 12:40	C2. Building business models for intermodal transport interchanges	Fraunhofer IFF
12:40 - 13:00	C3. Sustainable development and transportation planning	UTH
14:00 - 14:20	C4. Operation and management of intermodal transport systems	UTH
14:20 - 14:40	C5. Optimization of intermodal transport systems	UTH
14:40 – 15:00	C6. Intelligent services for passenger transportation	Fraunhofer IFF

Table 3.3 Train the Trainers Seminar schedule (2016)

15:00 – 15:20	C7. Smart information technologies in freight transport logistics	Fraunhofer IFF
15:20 – 15:40	C8. Design of passenger transport interchanges	UTH
15:40 – 16:00	C9. Design of freight transport interchanges	UTH
16:30 – 16:50	C10. Smart equipment for freight transhipment	Fraunhofer IFF
16:50 - 17:10	C11. Decision making methodologies	UTH
17:10 – 17:30	C12a. Data collection methods: Surveys C12b. Data collection methods: Historical and observed data	Fraunhofer IFF/ UTH

The second Train the Trainers Seminar took place in 2017 during the 17th International Conference on Reliability and Statistics in Transportation and Communication (RelStat'17) in Riga, Latvia on October 19 and was entitled "Experience and impressions after 1st Summer School". In addition to its aim to disclose the syllabus that was going to be presented in detail during the duration of the forthcoming STIP, its objective was to organize a discussion with all involved parties about the results of the 1st Summer school "Sustainable Transport Interchange Program (STIP) – Part 1: Freight transportation", which was organised in July, 2017. Specifically, the main goal was to receive feedback from students, trainers and lecturers from TTI regarding their vision on introducing STIP courses to the TTI new or existing study program. Table 3.4 presents the schedule for the second Train the Trainer seminar in 2017.

Time	Торіс	Responsible
16:00 - 16:15	Overview of developed Sustainable Transport Interchanges Program (STIP)	UTH
16:15 - 16:30	Feedback from participants from 1 st Summer School "Sustainable Transport Interchanges Program (STIP) -Part 1: Freight transportation"	ТТІ
16:30 - 16:45	Feedback from tutors from 1 st Summer School	UTH/ Fraunhofer IFF
16:45 - 17:00	STIP impacts on TTI PhD and MS programs	TTI
17:00 - 17:45	Brief messages regarding STIP course from TTI staff that implement it in the academic programme	ТТІ
17:45 - 18:00	Round Table	TTI

Table 3.4 Train the Trainers' Seminar schedule (2017)

The third Train the Trainers Seminar took place during the 18th International Conference on Reliability and Statistics in Transportation and Communication (RelStat'18) in Riga, Latvia on October 18. The seminar was organized as a special session, entitled "Education and Training in Engineering". The aim of this seminar was to present the ALLIANCE e-learning approach to the audience, and encourage an open dialogue on educational issues and the role and effectiveness of e-learning and long-life programs. Table 3.5 shows the schedule of the Seminar. All topics presented were devoted to modern approaches in engineering education, including e-learning, gamification, etc. The key presentation of this Seminar was "Supporting Lifelong Learning in Transportation Industry – Alliance E-learning Approach", introduced by the international collaboration team of Latvian (TTI) and German (Fraunhofer IFF) researchers. Active discussions on this presentation followed during the round table of the Seminar.

Time	Торіс	Responsible
16:00 - 16:15	On Higher Education Realities: Supporting Education and Research <i>Yulia Stukalina, Milan Pol (Latvia, Czech Republic)</i>	TTI
16:15 - 16:30	Developing a Marketing Strategy for a Higher Education Institution in the Agenda of Customer-Driven Education <i>Olga Zervina, Yulia Stukalina (Latvia)</i>	тті
16:30 - 16:45	E-Learning and E-Teaching Effectiveness: Academic Staff Perception Jekaterina Bierne, Anna Svirina, Jelena Titko (Latvia)	ТТІ
16:45 - 17:15	Supporting Lifelong Learning in Transportation Industry – Alliance E- Learning Approach Irina Yatskiv (Jackiva), Mihails Savrasovs, Nadezda Pizika, Evelyn Fischer (Latvia, Germany)	TTI/ Fraunhofer IFF
17:15 - 17:30	Conflict Management in the Educational Process at the University Oksana Pozdnyakova, Anatoly Pozdnyakov (Latvia)	ТТІ
17:30 - 17:45	Logistics Management Games for Actors of Geographically Distributed Supply Chains Tobias Reggelin and David Weigert (Germany)	Fraunhofer IFF
17:45 - 18:00	Round Table	TTI

Table 3.5 Train the Trainers' Seminar schedule (2018)

4 Sustainable Transport Interchanges Program Courses

This section presents the courses that compose STIP in the form of Tables. The 12 selected transport related courses have been designed and the information collected from the process has been inserted in the following Tables. D2.5 presented the 12 courses as these were formed before the organization of the 2nd Summer school. D2.6 presents the final version of all courses following knowledge feedback from organized events within the framework of ALLIANCE. More specifically, this section presents the updated course material for courses that have been selected to address freight and passenger topics; these courses refer to the "Freight" and "Passenger" courses (section 2.2). In the following tables, "Freight" and "Passenger" course titles are supplemented with the year of implementation (i.e. 2017 or 2018) to indicate for which Summer School program they are part of. Remaining courses compose the "core" courses that are delivered in both Summer Schools; their material is updated and presented by a single course material table.

Course: C0	
Title	Research methodology and teamwork setup
Thematic area	NA
Responsible Institutes	Transport and Telecommunication Institute - TTI, Latvia University of Thessaly - UTH, Greece
Lecturers	Prof. Irina Yatskiv (Jackiva) (TTI) Prof. Eftihia Nathanail (UTH)
Aim	 Present techniques of conducting literature review Guide how to use databases, search engines and electronic libraries Explain how to write a scientific report Explain how to prepare and present research work Organize teams for conducting the summer school project.

Learning outcomes

On successful completion of the course, students will:

- attain knowledge on how
- to work with databases, search engines and electronic libraries to retrieve information about a topic
- to prepare a research paper, literature review, monograph, dissertation and poster

be able to

- plan a program of research
- conduct state-of-the-art in research direction
- document methodology and results
- work as a team member
- communicate with colleagues about their research.

Prerequisites (if any)

-	
Language	English
Hours	1
Key words	Research, paper, presentation, literature review, dissertation, report, citation, references, ethics, team
	Course material will be presented to facilitate students' conceptual understanding of scientific work which is necessary part of master or PhD thesis, and to help them choosing their research topic, as well as to improve their presentation skills.
	In the course students will acquire basic principles of analysis and overview of scientific publications which are necessary for the development of thesis.
Syllabus	The student will be become familiar with scholarly resources in particular fields of science and technology and be able to critically analyze and evaluate sources sufficient to develop an annotated bibliography and literature review for their chosen topic.
	Course topics:
	Research process

	Literature review. Citation indexes		
	Quantitative research		
	• Research dissemination (dissertation, research publication, poster, presentation, scientific report, oral presentation)		
	Typical structure of articles and abstracts to scientific report		
	Citations and references		
	• Ethics and plagiarism.		
	• A Guide for Writing Research Papers Based on Modern Language Association, documentation prepared by the Humanities Department as part of The Guide to Grammar and Writing and the Arthur C. Banks Jr. Library Capital Community College Hartford, Connecticut.		
	• Alan Stevens, "Preparing the scientific paper, or: Confessions	of a Journal Editor".	
	 Bates College, How to Write a Paper in Scientific Journal http://abacus.bates.edu/~ganderso/biology/resources/writing/ 		
	 Bert Van Wee & David Banister (2015) How to Write a Literate Transport Reviews, 36:2, 278-288, DOI: 10.1080/01441647.2 		
Bibliography	• Elsevier. Publishing Ethics Resource Kit (PERK). Available at: http://www.elsevier.com/wps/find/editorshome.editors/Introduction.Accessed: June 11, 2012.		
	• Gustavii, B. (2008). How to Write and Illustrate a Scientific Paper. Second Edition. Cambridge: Cambridge University Press. 178 p.		
	• Jonker J. Pennink, B. (2010). The Essence of Research Methodology. A Concise Guide for Master and PhD Students in Management Science. Berlin. Heidelberg: Springer–Verlag. 250 p.		
	• Kate L. Turabian, "A Manual for Writers of Research Papers, Theses, and Dissertations", Seventh Edition.		
	• Richard Pears and Graham Shields, (2005), "Cite them right: the essential guide to referencing and plagiarism". Pear Tree Books, Newcastle upon Tyne, http://www.citethmright.co.uk.		
	• The Writing Lab & The OWL at Purdue and Purdue University (1995-2011).		
	Lecture	х	
	Demonstration		
	Hands on/games		
Teaching methods	Exercises		
	Visits at facilities		
	Other (describe): Case studies		
	Homework		
	Class project		
Evaluation	Interim examination		
methods	Final examinations		
	Other (describe)		

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Number of topics	7

Course: C1		
Title	The European policy on intermodal transportation	
Thematic area	Governance	
Responsible Institute	University of Thessaly, Greece	
Lecturer	Dr. Giannis Adamos	
Aim	 Present and analyse the basic concepts on intermodality Identify stakeholders that play an important role in intermodal transport Identify trends, challenges and emerging schemes that will influence the shaping of future European Transport Policy Review the European legislation and policies in terms of transport modes (road, rail, waterborne, air), transport system environment, intermodality and financing Review, analyse and assess the planning and financing schemes developed in the representative European countries addressing intermodal transport. 	
Learning outcome	es	
Provide an understanding of the basic concepts on intermodality		

• Provide an understanding of the basic concepts on intermodality

• Possess an understanding of the complexity of decision-making processes, mainly addressed by the involvement of several entities and the conflict of interests of the involved stakeholders

- Acquire knowledge of the European Union's policies and legislation on intermodality
- Ensure that students are capable of investigating and identifying key drivers that provide coherence in the regulatory framework, and the planning and financing schemes affecting intermodality within decision-making.

Prerequisites (if any)		
-		
Language	English	
Hours	2	
Key words	Interchanges, stakeholders, EU policies, legislation, institutional frameworks, planning schemes, financing schemes	
Syllabus	This course introduces the basic concepts that are met in intermodal transport, such as intermodality, co-modality, passenger urban interchanges, freight urban interchanges, long-short distance interconnection, urban/interurban interconnection, sustainable transport.	
	The main focus of the course is to present the European policies and legislation on intermodality, to identify the degree of flexibility provided by EU legal instruments, to illustrate how this flexibility is adopted by representative European countries, e.g. Italy, Norway, Czech Republic and Greece, and to investigate the role that other regulatory actors may have.	

	Also, it analyses the complexity of the decision-making processes followed intermodal transport, mainly affected by the involvement of different entities in a stages and the absence of a strict hierarchical flow chart of responsibilitie resulting to complicated procedures.	
	Course topics:	
	Background	
	Basic concepts	
	 Future trends and emerging schemes in European Transport Policy 	
	Transportation in an era of change	
	Obstacles and problems	
	Decision-making framework	
	Stakeholders and interrelations	
	European institutional framework	
	• EU policies and strategies	
	Regulatory frameworks	
	Indicative legislation	
	Planning and financing schemes	
	Case studies	
	Suggested literature	
	List of indicative legislation.	
	• Adamos, G., Tsami, M. & Nathanail, E., 2015. "Urban interchanges: Moving towards a seamless transportation solution". 5th International Conference on Environmental Management, Engineering, Planning and Economics (CEMEPE) and SECOTOX Conference. Mykonos Island, Greece, June 14-18, 2015.	
	• Adamos, G. & Nathanail, E., 2013. "Recommendations on the development and implementation of a coherent decision making process in the short-long transport interconnection". 13th World Conference on Transport Research, Rio de Janeiro, Brazil, July 15-18, 2013.	
	• Adamos, G., Nathanail, E. & Zacharaki, E., 2012. "Developing a Decision- Making Framework for collaborative practices in long-short distance transport interconnection". Procedia – Social and Behavioral Sciences, Volume 48, 2012, Pages 2849-2859.	
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	• CLOSER, 2012. CLOSER Deliverable D4.2. Policy Advisory Group recommendations. CLOSER Project.	
	• European Commission, 2001. White Paper " European transport policy for 2010: Time to decide (CEC, 2001).	
	• European Commission, 2004. Towards passenger intermodality in the European Union. Brussels.	
	• European Commission, 2006. Keep Europe Moving. Sustainable mobility for our continent. Mid-term review of the European Commission's 2001 transport White Paper. ISBN 92-79-02312-8. Luxemburg: Office for Official Publications of the European Communities, 2006.	
	• European Commission, 2007. "GREEN PAPER - Towards a new culture for urban mobility", Brussels, 25.9.2007 COM (2007) 551 final.	

• European Commission, 2009. A sustainable future for transport — Towards an integrated, technology-led and user-friendly system Luxembourg: Publications Office of the European Union 2009 — 26 pp. — 21 x 29.7 cm ISBN 978-92-79-13114-1.
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• United Nations Population Division (2009), 'World population prospects — The 2008 revision'.
List of Indicative legislation
• Communication from the Commission to the European Parliament, the Council, the European Economic and Social Committee and the Committee of the Regions of 25 June 2008: "Single European Sky II: towards more sustainable and better performing aviation".
• Communication from the Commission of 28 February 2013: EU Space industrial policy: Releasing the potential for economic growth in the space sector.
• Council Regulation (EC) No 12/98 of 11 December 1997, laying down the conditions under which non-resident carriers may operate national road passenger transport services within a Member State.
• Council Regulation (EEC) No 684.92 of 16 March 1992 on common rules for the internal carriage of passengers by coach.
• Council Directive 95/64/EC of 8 December 1995 on statistical returns in respect of carriage of goods and passengers by sea.
• Council Directive 96/48/EC of 23 July 1996 on the interoperability of the trans- European high-speed rail system.
• Council Regulation (EC) No 2236/95 of 18 September 1995 laying down general rules for the granting of Community financial aid in the field of trans-European networks.
• Decision No 1692/96/EC of the European Parliament and of the Council of 23 July 1996 on Community guidelines for the development of the trans-European transport network.
• Directive 2004/49/EC of the European Parliament and of the Council of 29 April 2004 on safety on the Community's railways and amending Council Directive 95/18/EC on the licensing of railway undertakings.
• Directive 2001/14/EC on the allocation of railway infrastructure capacity and the levying of charges for the use of railway infrastructure and safety certification.
• Directive 2012/34/EU of the European Parliament and of the Council of 21 November 2012 "Establishing a single European railway".
• Directive 2010/40/EU of the European Parliament and of the Council of 7 July 2010 on the framework for the deployment of intelligent transport systems in the field of road transport and for interfaces with other modes of transport.

	• Regulation (EC) No 551/2004 of the European Parliament and of the Council of 10 March 2004 on the organisation and use of the airspace in the single European sky.	
	 Regulation (EC) No 552/2004 of the European Parliament and of the Council of 10 March 2004 on the interoperability of the European Air Traffic Management network. Regulation (EC) No 550/2004 of the European Parliament and of the Council of 10 March 2004 on the provision of air navigation services in the single European sky. 	
	Lecture	x
	Demonstration	
Toophing mothodo	Hands on/games	
Teaching methods	Exercises	
	Visits at facilities	
	Other (describe): Case studies	x
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
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Number of topics	15	

Course: C2		
Title	Building business models for intermodal transport interchanges	
Thematic area	Governance	
Responsible Institute	Fraunhofer Institute for Factory Operation and Automation IFF, Otto-von-Guericke-University Magdeburg, Germany	
Lecturer	DrIng. Henning Strubelt	
Aim	 Get introduced to business models and the development thereof Get enabled to analyse the options for and limitations to logistics implementation concepts concerning intermodal transport aspects Develop a thorough understanding of the physical and monetary aspects and processes of material flow technology in intermodal transport networks Get enabled to evaluate business models for intermodal transport. 	
Learning outcomes		
·	owledge of intermodal transport interchanges and business models ge about the processual importance of intermodal transport interchanges in efficient	

- Develop skills for logistical evaluations required for the selection of intermodal transport concepts and to assess economic conditions of service and functionality
- Enable the analysis and definition of complex intermodal transport networks.

Prerequisites (if any)		
-		
Language	English	
Hours	2	
Key words	Logistics, business models, intermodal interchanges, modal split, transport modes	
Syllabus	This course is composed of two parts, a lecture style introduction to the topic of business models in intermodal transport, in particular intermodal interchanges and an exercise section. The lecture includes the topics of creation and analysis of business models, an introduction to intermodal transport chains, possible transport mode interchanges and their relevant business models and the fundamental principles of technological means and infrastructure in logistics. Further it gives a summary of recent research findings and current applications of intermodal transport. The exercise section is divided into three parts itself. The first part is the assessment of intermodal transport modes, to understand their specific advantages and disadvantages from a technological, economic, and ecological point of view. The second part of the exercise section involves an exemplary shipment, which is to be realized by intermodal transport. The aspects of sustainability and costs are evaluated and a business model for the participants' preferred variant is to be developed. The last exercise section is concerned with the evaluation of a business model using the bm canvas. The objectives of the exercise are deepening the understanding of application fields of intermodal transport, assessing intermodal transport modes on their technological and monetary soundness (which is facilitated by the discussion of possibilities and their pros and cons) and gaining practical knowledge on the analysis of business	

	models. The first exercise section is done individually, while the	second and third	
	are intended to be done in small groups.		
	The course will conclude with a presentation of the developed business models and preferred intermodal transport solutions for the discussed case. This is followed by a short summary of the workshop, and an evaluation of intermodal interchanges based on a critical discussion.		
Bibliography	• Brinkmann, B. (2005): Seehäfen, Planung und Entwurf, Sprir	iger, Berlin.	
	• Fielt, E. (2011): Business Model Definition. Business Service Management, Smart Services CRC Pty Ltd., Vol. 3.		
	• Gleissner, H., Femerling, J. C. (2013): Logistics : Basics - Exercises - Case Studies, Springer, Cham.		
	• Osterwalder, A., Pigneur, Y. (2010): Business Model Generation: A Handbook for Visionaries, Game Changers, and Challengers, Wiley & Sons, Hoboken, NJ.		
	• Pfohl, H.C. (2010): Logistiksysteme, Betriebswirtschaftliche Grundlagen, Springer, Cham.		
	• Rodrigue, JP., Slack, B., Comtois, C. (2013): Transportation Modes, Modal Competition and Modal Shift, In: The Geography of Transport Systems, 3rd ed., New York: Routledge.		
	 Trapp, M. (2014): Realizing Business Model Innovation - A S for Business Unit Managers, Springer Fachmedien, Wiesbac 		
	Lecture	x	
	Demonstration		
	Hands on/games		
Teaching methods	Exercises	x	
	Visits at facilities		
	Other (describe)	x	
	summary and critical discussion	~	
	Homework		
	Class project		
Evaluation	Interim examination		
methods	Final examinations		
	Other (describe)		
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Number of topics	3		

Course: C3 (2017)		
Title	Sustainable development and transportation planning for freight	
Thematic area	Governance	
Responsible Institute	University of Thessaly, Greece	
Lecturers	Dr. Lambros Mitropoulos Prof. Eftihia Nathanail	
Aim	The course aims to provide an understanding of transportation planning at a National, regional and local context through outlining transport strategies, policies and smarter choices for increasing sustainability. Methods and approaches for analysing intermodal transport and sustainable transport interchanges are presented, such as scenarios, forecasting, environmental impact and safety analysis and strategic environmental assessment. The course will provide knowledge on planning and operations of intermodal transport systems and their analysis and evaluation through various measures of performance.	
Learning outcomes		
 Implement the basic concepts of transportation modelling, scenario development and forecasting Identify the challenges and elements for creating sustainable transport systems Develop relevant policy measures, strategies and select smart solutions to address transport oriented problems Account for sustainability indicators, implement indicators to different transport systems and compare scenarios with present transport systems Identify different stakeholder groups and factors influencing transport development Embed environmental impact and safety assessment approach of transport interchanges Prerequisites (if any)		
Hours	2 Custoine ble seese south for in ble south for a set of the set o	
Keywords Syllabus	eywordsSustainable assessment, freight modelling, forecasting, indicatorsThis course will focus on integrated development plans with reference to sustainable development and the environment. During the entire course attention is paid to a sustainable development of the transport interchanges for freight in the European Union. First the course will present essential transportation forecasting methodologies that are used at EU level and the importance of forecasting towards estimating transport impacts and successfully delivering transport plans. The components which affect traveling and transportation system performance will be identified. The sustainability principles will be covered Sustainability Urban Logistics Plans will be analysed. Indicators being estimate by impact assessment of transportation interchanges will be discussed an explained. Students will get exposed to software packages dealing wit transportation planning and impact assessment.Course topics: • Background	

	Sustainable transport
	 Smart solutions in sustainable transportation planning
	Sustainable urban development and mobility plans
	Transportation planning principles
	Modelling freight transport
	Transport impacts
	Environmental impact assessment
	Safety impact assessment.
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	• Beckx C, Arentze T, Int Panis L, Janssens D, Vankerkom J, Wets G (2009). An integrated activity-based modelling framework to assess vehicle emissions: approach and application. Environment and Planning B: Planning and Design. 36 (6): 1086–1102. doi:10.1068/b35044.
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	• Model validation, Final report revised for TransCAD 4.8. (2008). Alliance Transportation Group, Inc. CARTS TRAVEL DEMAND MODEL IMPROVEMENT PROGRAM (PHASE II) (S) METROPLAN. LITTLE ROCK ARKANSAS.
	• Moshe E. Ben-Akiva, Steven R. Lerman. (1985). Discrete choice analysis: Theory and application to travel demand. The MIT Press.
	• Oppenheim, N. (1995). Urban travel demand modeling, from individual choices to general equilibrium, J. Wiley & Sons.
	• Richardson E.A, and A. Meyburg. (1995). Survey methods for transport planning. Eucalyptus Press.
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	• Willumsen L. (2014). Better traffic and revenue forecasting. Maida Vale Press.

Teaching methods	Lectures	x
	Demonstrations	
	Hands on/gaming	
	Exercises	
	Visits at facilities	
	Other (please describe):	
Evaluation methods	Homework	
	Class project	
	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	9	

Course: C3 (2018)		
Title	Sustainable development and transportation planning for passengers	
Thematic area	Governance	
Responsible Institute	University of Thessaly, Greece	
Lecturer	Prof. Eftihia Nathanail	
Aim	The course aims to provide an understanding of transportation planning at a National, regional and local context through outlining transport strategies, policies and smarter choices for increasing sustainability. Methods and approaches for analysing intermodal transport and sustainable transport interchanges are presented, such as scenarios, forecasting, environmental impact and safety analysis and strategic environmental assessment. The course will provide knowledge on planning and operations of intermodal transport systems and their analysis and evaluation through various measures of performance.	
Learning outcomes		
 Identify the challenge Develop relevant perproblems Account for sustain scenarios with press Identify different state 	c concepts of transportation modelling, scenario development and forecasting ges and elements for creating sustainable transport systems olicy measures, strategies and select smart solutions to address transport oriented ability indicators, implement indicators to different transport systems and compare sent transport systems akeholder groups and factors influencing transport development ntal impact and safety assessment approach of transport interchanges.	
Prerequisites (if any		
-		
Language	English	
Hours	2	
Keywords	Sustainability, modelling, forecasting, software, transportation impact.	
SyllabusThis course will focus on integrated development plans with reference to sustainable development and the environment. During the entire course attention is paid to a sustainable development of the transport interchanges for freight in the European Union. First the course will present essential transportation forecasting methodologies that are used at EU level and the importance of forecasting towards estimating transport impacts and successfully delivering transport plans. The components, which affect traveling and transportation system performance will be identified. The sustainability principles will be covered. Sustainability Urban Mobility Plans will be analysed. Indicators being estimated by impact assessment of transportation interchanges will be discussed and explained. Students will get exposed to software packages dealing with transportation planning and impact assessment.		
	Course topics:Sustainable transportSmart solutions in sustainable transportation planning	

	Sustainable urban development and mobility plans		
	 Transportation planning principles 		
	Transportation planning models		
	Transport impacts		
	Environmental impact assessment		
	 Safety impact assessment. 		
	 Banister D. (2002). Transport Planning (Transport, D Sustainability Series). Second edition. Routledge. 	evelopment and	
	 Beckx C, Arentze T, Int Panis L, Janssens D, Vankerkom J, W integrated activity-based modelling framework to assess v approach and application". Environment and Planning I Design. 36 (6): 1086–1102. doi:10.1068/b35044. 	vehicle emissions:	
	 Cascetta (2009). Transportation System Analysis: models and edition. Springer. 	applications. 2nd	
	Denos C. Gazis, (2002). Traffic Theory, Kluwer Academic Pub	olishers.	
	Hensher D.A., Button K.J., Handbook of Transport Modelling,	Pergamon, 2000.	
	• Lincoln MPO, Travel demand model, (2006). Loma and associates. http://www.princeton.edu/~alaink/Orf467F12/LincolnTravelDemandModel.pdf		
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	Lectures	х	
Tooching mothodo	Demonstrations		
Teaching methods	Hands on/gaming		
	Exercises		

	Visits at facilities
	Other (please describe):
	Homework
	Class project
Evaluation methods	Interim examination
	Final examinations
	Other (describe)
Creative Commons (CC) Licenses	CC-Attribution-NonCommercial-NoDerivatives
Number of topics	8

Course: C4 (2017)		
Title	Operation and management of intermodal transport systems: freight interchanges	
Thematic area	Governance	
Responsible Institute	University of Thessaly, Greece	
Lecturers	Dr. Giannis Adamos Prof. Eftihia Nathanail	
Aim	 This course is oriented to the operation and management of freight interchanges It analyses the organization of interchanges regarding operational functionality, management and efficiency of services. 	
Learning outcomes		
Conduct an operat	anding of how stakeholder engagement and management works tional analysis, with the use of integrated management and operation practices, n structures met in several European countries and case studies	
structures	sess implications revealing from different regulatory, operational and managerial	
 Analyse the impact 	s of interchanges on local economy and the role they have in land use planning.	
Prerequisites (if any	/)	
-		
Language	English	
Hours	2	
Key words	Interchange, operation, management, stakeholders, transhipment, information and communication technologies.	
	The course analyses the involvement of stakeholders and stakes, and respective questions are answered, such as: "Why, when and which stakeholders to involve?", "What is public involvement, and what kind of public should be involved within the interchange decision-making process", etc. In addition, the course analyses the organization of interchanges in terms of operational functionality, management, practicalities, services and efficiency, while the impacts on local economy and land use planning are also introduced.	
Syllabus	Course topics: • Background • Stakeholders • Interchange types • Aspects of interchange typology • Development • Operation • Management • Information and Communications Technologies • Main principles for management and operational structures • Case studies	

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	• Papoutsis, E. Nathanail, 2016. Facilitating the Selection of City Logistics Measures through a Concrete Measures Package: A Generic Approach Transportation Research Procedia 12, 679-691.	
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	 STRAIGHTSOL, 2014a. STRAIGHTSOL Deliverable D5.1. Demonstration assessments. 	
	 STRAIGHTSOL, 2014b. STRAIGHTSOL Deliverable D5.3. Business models for innovative and sustainable urban-interurban transport. 	
	Lecture	х
Toaching methods	Demonstration	
Teaching methods	Hands on/games	
	Exercises	

	Visits at facilities	
	Other (describe): Case studies	х
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
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Number of topics	11	

Course: C4 (2018)		
Title	Operation and management of intermodal transport systems: passenger interchanges	
Thematic area	Governance	
Responsible Institute	University of Thessaly, Greece	
Lecturers	Dr. Giannis Adamos	
Aim	 This course is oriented to the operation and management of passenger interchanges It analyses the organization of interchanges regarding operational functionality, management and efficiency of services The impacts of the interchanges operation on local economy and land use planning are also addressed. 	
Learning outcomes		
	anding of how stakeholder engagement and management works	
Conduct an operat	tional analysis, with the use of integrated management and operation practices, n structures met in several European countries and case studies	
 Recognize and assistructures 	sess implications revealing from different regulatory, operational and managerial	
	s of interchanges on local economy and the role they have in land use planning, in for local enterprises, new start-up businesses, new jobs, etc.	
Prerequisites (if any	/)	
-		
Language	English	
Hours	2	
Key words	Interchange, operation, management, stakeholders, accessibility, urban planning, integrated information systems, ticketing.	
Syllabus	The course analyses the involvement of stakeholders and stakes, and respective questions are answered, such as: "Why, when and which stakeholders to involve?", "What is public involvement, and what kind of public should be involved within the interchange decision-making process", etc. In addition, the course analyses the organization of interchanges in terms of operational functionality, management, practicalities, services and efficiency, while the impacts on local economy and land use planning are also introduced. Course topics: • Background	
	 Stakeholders Interchange types Operation key factors Operation Management Interchange management plan 	

	Special definition plan	
	User feedback	
	 Integrated information systems and ticketing 	
	Accessibility	
	Main principles for management and operational structures	
	 The role of interchanges in urban planning 	
	Case studies	
	Suggested literature.	
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	City-HUB, 2015. City-HUB Deliverable D5.2. City-HUB Handl	book.
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	 European Commission, 2011. Roadmap to a Single European Towards a competitive and resource efficient transport syst COM (2011) 144 final. European Commission. Brussels, Belg 	em. White Paper.
	 GUIDE Terzis, G., Last, An. GUIDE – Urban Interchanges – Guide – Final Report prepared for EC DG VII. April, 2000. 	- A Good Practice
	 Grotenhuis, J.W., W.W. Bart and P. Rietveld, 2007. "The integrated multimodal travel information in public transport: C time and effort saving". Transport Policy, Vol. 14, pp. 27-38. 	
	 Monzon, A. & Di Ciommo, F. (Editors), 2015. CITY-HUBs: Efficient Interchange Stations. Taylor and Francis Group. 	: Sustainable and
	 PIRATE project, 2001. Final report. Accessed by htt research.info/web/projects/project_details.cfm?ID=593 on 11/ 	
	Lecture	x
	Demonstration	
Teeching	Hands on/games	
Teaching methods	Exercises	
	Visits at facilities	
	Other (describe): Case studies	x
Evaluation	Homework	
methods	Class project	
methous	Class project	

	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	15	

Course: C5	
Title	Optimization of intermodal transport systems
Thematic area	Governance
Responsible Institute	University of Thessaly, Greece
Lecturer	Prof. Eftihia Nathanail
Aim	The aim of this course is to introduce students with the principle of optimization, and the mathematical models that are built to facilitate decisions, in the context of reaching the optimum taking into account applying restrictions.
Learning outcomes	
• Develop mathemat safeguarding the sa	nd relationships that govern in an optimization problem. ical formulations that take into account the optimization of the objective function, atisfaction of constraints and limitations. rams that solve optimization problems.
Prerequisites (if any	0
-	
Language	English
Hours	3
Key words	Optimization, mathematical formulations, linear programming technique, integer lineal programming technique.
Syllabus	The course identifies the components that formulate a problem and the decision variables that need to be estimated for its solution. Firstly, it introduces the student to the network structure of the problem, and the conversion in mathematical terms of the decision variables and the constraints that apply. It presents the concept of linear programming, and the alternative ways to formulate an optimization problem, depending on the variables to be defined by
	the analyst. The linear programming technique is explained in depth and presented through the solution of examples. A more specific category of linear programming, integer linear programming is also studied. In this case, the variables may only obtain integer values, which restricts the number of possible solutions.
	Finally, the transportation problem is described and solved, as well as other specific applications that deal with vehicle routing, resource allocation and facility location.
	Course topics:
	Basic concepts
	Basic elements
	Optimization Rules
	Optimization Techniques
	Software and applications
	Guidance to further knowledge acquisition.
Bibliography	• Anjos, M. F. and Vieira V.C.M. (2016). Mathematical optimization approaches for facility layout problems: The state-of-the-art and future research directions,

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	• D. W. Wang, J. W. Wang, R. Y. Zhang and Z. Guo, (2007) Optimization Methods. Higher Education Press, Beijing, 2007	
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	 Hao, C. and Yue, Y. (2016). Optimization on Combination of and Modes on Dynamic Programming for a Container Mult System, Procedia Engineering, Volume 137, 2016, Pages 38 	imodal Transport
	 Pedersen, M. B., Madsen, O. B. G., & Nielsen, O. A. (20) models and solution methods for intermodal transportation. 	05). Optimization
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	• Sun, Y., Lang, M., and Wang, D., (2015). Optimization Models and Solution Algorithms for Freight Routing Planning Problem in the Multi-Modal Transportation Networks: A Review of the State-of-the-Art. The Open Civil Engineering Journal, 2015, 9, 714-723.	
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	Lecture	х
	Demonstration	
Teaching methods	Hands on/games	
reaching methods	Exercises	
	Visits at facilities	
	Other (describe): Case studies	
	Homework	
	Class project	
Evaluation methods	Interim examination	
	Final examinations	
	Other (describe)	

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Number of topics	6	

Course: C6		
Title	Intelligent services for passenger transportation	
Thematic area	Smart solutions	
Responsible Institute	Fraunhofer Institute for Factory Operation and Automation IFF, Otto-von-Guericke-University Magdeburg, Germany	
Lecturer	DrIng. Henning Strubelt	
Aim	 Get introduced to public transport management and its technical services Get a research summary covering passenger transport (modes) and an overview of information technology for the passenger transport market Understand the use of telematics to manage public transport networks and the development and implementation of flexible, reliable, and efficient multimodal transport concepts Gain an overview of possible IT application fields for passenger transport (e.g. ticketing, routing, etc.). 	
Learning outcomes		
 Acquire knowledge about smart information systems for multimodal travel and platforms to coordinate integrated transport services Understand the levels of ITS deployment and their possibilities for passenger networks Introduction to the use of essential tools to conduct strategic analyses for network planning and optimization Understand the aim and scope of Transport Demand Management 		
	mbination of strengths of different transport modes (multimodal concepts).	
Prerequisites (if any		
-		
Language	English	
Hours	2	
Key words	Logistics, Intelligent transport services, multimodal transport, passenger transport	
Syllabus	This course is composed of two parts, a lecture style introduction to the topic of intelligent services for passenger transport and an exercise section. The lecture includes the topics of intermodal and multimodal passenger concepts, the analysis and summary of research findings and recommendation concerning IT-services to improve passenger transport, general ideas of small information systems for intermodal travel and platforms to coordinate integrate transport services, as well as the use of real time information and small combination of transport modes facilitates more efficient use of existing the service of t	

	The course will conclude with a procentation of least application fields
	The course will conclude with a presentation of local application fields, a summary of the workshop, and an evaluation of intelligent services for passenger transport based on a critical discussion.
	Course topics:
	Mobility goals
	Public transport management
	Passenger transport modes
	 Information technology for passenger transport market
	Telematics for public transport network
	• IT application fields for passenger transport (ticketing, real-time information service, transport demand management).
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	 Siemens (2013): Integrated Mobility Platform; Siemens Infrastructure & Cities Traffic Solutions, available online at: http://www.siemens.co.uk/traffic/pool/documents/brochure/imp-4pp.pdf (accessed on 5 Oct. 2016). Wilson, N. (2009): The Role of Information Technology in Improving Transit Systems, Transportation at MIT, Lecture, available online at: http://transportation.mit.edu/news/role-of-it (accessed on 28 Sep. 2016). 	
	Lecture	x
	Demonstration	
	Hands on/games	
Teaching methods	Exercises	х
	Visits at facilities	
	Other (describe) critical discussion and summary	x
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
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Number of topics	6	

Course: C7	
Title	Smart information technologies in freight transport logistics
Thematic area	Smart solutions
Responsible Institute	Fraunhofer Institute for Factory Operation and Automation IFF, Otto von Guericke University Magdeburg
Lecturer	Olaf Poenicke, Oliver Meier
Aim	 Teaching of basics for ICT for freight relevant applications for Identification (Auto-ID) Image Processing and Localization 3D-Scanning Tracking and Tracing
Learning outcomes	
modern informa (transport as als	gains basic information and experience (demonstration and hands-on) about ation and communication technologies that are relevant in logistics processes so intra logistics).
	n the different types of technology is the basis for the future digitalization of logistics the development of new smart services for logistics applications.
Furthermore op collaborative R8	en fields for R&D can be identified to discuss approaches for future international &D projects.
Prerequisites (if any	/)
 Basic knowledge a 	bout logistics
 Technical understa 	nding
Language	English
Hours	2
Key words	Information Systems, Smart Logistics, Auto-ID, Image Processing, Localization, 3D-Scanning, Tracking & Tracing
	The course will be divided into three modules.
	Module 1 – will teach the basics of the different technologies as listed above. Starting from an overview on ICTs relevant for logistics applications, single relevant technologies like RFID, Image processing, 3D scanning and Tracking & Tracing will be explained in detail. The Module 1 will also give a brief overview on typical applications of the ICTs and development trends.
	Duration approx. 75 mins.
Syllabus	Module 2 – will give short demonstrations and a hands-on for the technologies of RFID, 3D scanning and Tracking & Tracing. The aim of the Module is to deepen the understanding of these technologies – the possible usage as also the limitations of the technologies within different application environments and conditions.
	Duration approx. 30 mins.
	Module 3 – will give the opportunity to discuss and identify possible applications and trends of ICT for Smart Logistics. It is also possible to discuss open questions for single contents of the other two modules.
	Duration approx. 15 mins.

r		
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	 Richter, K.: Lecture – Telematik und Identtechnik, Of Universität Magdeburg, 2015/2016. 	tto-von-Guericke-
	 Finkenzeller, K. (Hrsg.): RFID-Handbuch: Grundlagen Anwendungen von Transponders, kontaktlosen Chipkarten und 	
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	 Bartneck, N., Klaas, V., Schönherr, H.: Prozesse optimieren m ID. Publicis Publishing, 2008. 	it RFID und Auto-
	• Roth, A. (Hrsg.): Einführung und Umsetzung von Industrie 4.0: Grundlagen, Vorgehensmodell und Use Cases aus der Praxis. Springer, 2016.	
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	 Young, I., Gerbrands, J., van Vliet, L.: Fundamentals of Image Delft University, 2007. 	-
Bibliography	http://homepages.inf.ed.ac.uk/rbf/CVonline/LOCAL_COPIES/ 3.pdf	_
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	 Turner, Vernon, D. Reinsel, J. F. Gantz und S. Minton (2014). Digital Universe of Opportunities: Rich Data and the Increase Internet of Things. International Data Corporation (IDC), France 	sing Value oft he
	Lecture	х
	Demonstration	x
Teaching methods	Hands on/games	х
	Exercises	
	Visite et facilities	
	Visits at facilities	

Evaluation methods	Homework	
	Class project	
	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	3	

Course: C8		
Title	Design of passenger transport interchanges	
Thematic area	Smart solutions	
Responsible Institute	University of Thessaly, Greece	
Lecturers	Dr. Giannis Adamos	
Aim	 Gain skills to design medium and large scale infrastructure and increase the perception of creating effective and efficient solutions that rely on safety principles Understand the design requirements and special characteristics of passenger interchanges for designing accessible infrastructure The course aims at achieving a synergy between substantive technical knowledge and safety consideration knowledge. 	
Learning outcomes		
 Acquire practical knowledge of design aspects for passenger transport interchanges Possess a good understanding of passenger interchanges, know design principles of accessibility and acquire basic engineering skills in interchange planning Provide an understanding of the fundamental relationships involved in the design of passenger interchanges by integrating facilities, retailing, passenger transfer and considering interactions with other sectors and future challenges 		
	ts have a sound understanding of the key issues affecting the planning, safety and	
Prerequisites (if any	0	
-		
Language	English	
Hours	3	
Key words	Interchange, design, users, access/egress, facilities, accessibility, safety, way-finding, permeability, legibility	
Syllabus	This course is composed of two educational areas: 1) Design and safety principles of transport terminal infrastructure, and 2) Passenger terminal design. The course covers the access/egress aspects of passenger interchanges as local area, the transport and transfer of passengers for intermodal transport, the development and integration of facilities and retailing within the interchange. Also, attention is paid to safety and security, to aspects that facilitate passengers to understand the facility, such as way-finding, permeability, legibility and inclusivity, and to the physical accessibility aspects of designing transport interchanges. The course is supplemented by a series of case studies to demonstrate the design of the main transport infrastructure in the European Union. Especially, medium to large-scale infrastructure is included, for which all the above aspects are covered with up-to-date and extensive good practices met in specific case studies, such as the Moncloa interchange in Spain, the Kamppi interchange in Finland, the New Railway Station of Thessaloniki in Greece, the Köbánya-Kispest interchange in Hungary and other.	
	Course topics: • Background	

	Basic concepts in design
	Interchange zones
	Key interchange factors Transport exercises and managers viewpoint
	Transport operators and managers viewpoint
	Policy and governance viewpoint
	Users' viewpoint
	Access/egress
	Transport and transfer
	Design principles
	Facilities and retailing
	Safety and security
	Accessibility
	Inclusive information
	Comfort
	ITS in interchange design
	Design typologies and requirements
	Case studies
	Suggested literature.
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	Lecture	х
	Demonstration	
Teaching methods	Hands on/games	
reaching methods	Exercises	
	Visits at facilities	x
	Other (describe): Case studies	x
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
Creative Commons (CC) Licenses	CC-Attribution-NonCommercial-NoDerivatives	
Number of topics	19	

Course: C9		
Title	Design of freight transport interchanges	
Thematic area	Smart Solutions	
Responsible Institute	University of Thessaly, Greece	
Lecturer	Prof. Eftihia Nathanail	
Aim	Gain skills to design intermodal freight infrastructures and increase seamless transhipment and secure interconnections.	
Learning outcomes		
 Knowledge of design aspects and main functions of intermodal freight terminals Good understanding of requirements of freight transport terminals and the complexity introduced by multi-disciplinarity of the associated activities Integrating freight servicing facilities, with special services, such as 3rd and 4th party logistics, and other facilitations. 		
Prerequisites (if any	/)	
-		
Language	English	
Hours	3	
Key words	European legal framework, accessibility, multimodal transport infrastructure	
Syllabus	 This course will focus on the components of an intermodal freight terminal and will analyse the parameters that have to be estimated and assessed, in order to provide the input data for designing the terminal. It will present the European regulation framework for designing and interconnecting freight transport interchanges and will reveal the relativeness of transportation planning with regional and urban development procedures. The main modules which comprise these terminals will be presented, and their functionalities and interactions will be explained. Course topics: Introduction European legal framework – guidelines Background Typology of freight transport interchanges Cases studies Suggested literature. 	
Bibliography	 Ballis, A. (2006). Freight Villages: Warehouse Design and Rail Link Aspects. Presented at 85th Annual Meeting of the Transportation Research Board, Washington, D.C., p.16. CEC, Transport Infrastructure Needs Assessment in Central and Eastern Europe - TINA project. Department of Justice. (2010). 2010 ADA Standards for Accessible Design. Retrieved from http://www.ada.gov/regs2010/2010ADAStandards/2010ADAStandards.pdf. European Conference of Ministers of Transport, 2002, Transport Infrastructure Regional Study in the Balkans (TIRS). Europlatforms, 1996, Europlatforms E.E.I.G. Yearbook 1996, Bruxelles/Bologna. 	

	 GVZ Frankfurt. (2013). Freight Village Frankfurt (ODER). Logistics Hub for Combined Traffic between East and West. Retrieved December 15, 2013, from http://www.gvz-ffo.de/cms /?lang=en#prettyPhoto. Hampton Roads Transportation Planning Organization. (n.d.) Freight Transportation Advisory Committee. Retrieved April 23, 2014, from http://www.hrtpo.org/page/freight-transportation-advisory-committee- %28ftac%29/. Nathanail E., 2007, "Developing an integrated logistics terminal network in the CADSES area", Transition Studies Review, May 2007, Volume 14, Issue 1, pp 125-146. VREF, Center of Excellence for Sustainable Urban Freight Systems, Improving Freight System Performance in Metropolitan Areas: Planning Guide Planning and Design Considerations (coe-sufs.org/wordpress/ncfrp33/), accessed 30/6/2016. Windborne International Group, 1994, Intermodal Freight Centers in Europe: a Strategic Analysis. World Bank, 2000, The Road to Stability and Prosperity in Southeastern Europe, March. 	
	Lecture	X
	Demonstration	
Teaching methods	Hands on/games	
	Exercises	
	Visits at facilities	
	Other (describe): Case studies	X
	Homework	
	Class project	
Evaluation methods	Interim examination	
	Final examinations	
	Other (describe)	
Creative Commons (CC) Licenses	CC-Attribution-NonCommercial-NoDerivatives	
Number of topics	6	

Course: C10		
Title	Smart equipment for freight transshipment	
Thematic area	Smart solutions	
Responsible Institute	Fraunhofer Institute for Factory Operation and Automation IFF	
Lecturer	DiplWirtInform. Oliver Meier	
Aim	 Give a technology and trend overview addressing smart solutions for freight transport Provide a clear understanding of smart solutions for freight transport applications and services that could be delivered Explore alternative fuels and propulsion technologies with application to intermodal terminals. 	
Learning outcomes		
 Possess a good un 	nowledge of smart solutions for freight transport derstanding of smart solutions for freight transport,	
Provide an underst	bles of accessibility and acquire basic engineering skills in the transport planning anding of the fundamental relationships involved in the design of freight transport ties, retailing, freight transfer and considering interactions with other sectors and	
Prerequisites (if any	()	
 Basic knowledge al Technical understation 	-	
Language	English	
Hours	2	
Key words	Smart Logistics, Transhipment Technologies, Consolidation Center, Alternative Fuels, Last Mile Logistics	
Syllabus	 The course will be divided into five modules. Module 1 – against the background of current challenges will give an overview of current transhipment technologies and their advantages and disadvantages within their application area. Module 2 – against the background of current societal requirements and EL targets, future transhipment technologies and concepts will be presented, by highlighting their improvements in comparison with the current technologies and their disadvantages 	
Bibliography	 Sladkowski, Alexander (2012): Rail Transport-Systems Approach, Springer. Gabler Lexikon Logistik (2012). Springer. 	

	 Puettmann, Carolin (2010): Collaborative planning in intermodal freight transportation. Gabler. Lun, Y.H.V. (2010): Shipping and logistics management. Springer. Mattfeld, Dirk Christian (2006): The management of transshipment terminals, Springer. Bak, Monika (2016): Transport development challenges in the twenty-first century; Springer. Meyr, Herbert (2010): Supply Chain Management and Advanced Planning, Springer. Zadek, Hartmut (2017): Lecture "Transportation Technology and Logistics", Otto von Guericke University Magdeburg. 	
	Lecture	x
	Demonstration	
Teaching methods	Hands on/games	
reacting methods	Exercises	x
	Visits at facilities	
	Other (describe)	
	Homework	
	Class project	
Evaluation methods	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	5	

Course: C11	
Title	Decision making methodologies
Thematic area	
	Decision making
Responsible Institute	University of Thessaly, Greece
Lecturer	Prof. Eftihia Nathanail
Aim	The course aims to help students to understand the basic decision making methodologies by exploring different characteristics and features of each one and demonstrate how these can be applied in real life problems.
Learning outcomes	
• Set goals, objectives a	ods for supporting logistics decision making
	vith different units by considering normalization techniques thesis, and address problem issues and develop critical thinking skills to treat rnatives
Manage data and build	d decision support models in spreadsheets
Use available tools for	performing decision making.
Prerequisites (if any)	
-	
Language	English
Hours	3
Keywords	Decision making, social cost benefit analysis, multi-stakeholder multi-criterial analysis.
Keywords	
Keywords	 analysis. The students are exposed to (a) social cost benefit analysis and (b) multicriteria assessment methodologies. Social costs and benefits are analysed, through various techniques, such as monetarization, normalization etc. and will guide to the estimation of financial
	 analysis. The students are exposed to (a) social cost benefit analysis and (b) multicriteria assessment methodologies. Social costs and benefits are analysed, through various techniques, such as monetarization, normalization etc. and will guide to the estimation of financial indicators, Net Present Value, Internal Rate of Return, Benefit to Cost ratio. Multicriteria analysis introduces a hierarchical process for analysing complicated systems through the identification of stakeholders, their objectives and criteria, selection of alternative solutions, quantification of the criteria through quantitative and qualitative indicators, identification of weights, estimation of the
	 analysis. The students are exposed to (a) social cost benefit analysis and (b) multicriteria assessment methodologies. Social costs and benefits are analysed, through various techniques, such as monetarization, normalization etc. and will guide to the estimation of financial indicators, Net Present Value, Internal Rate of Return, Benefit to Cost ratio. Multicriteria analysis introduces a hierarchical process for analysing complicated systems through the identification of stakeholders, their objectives and criteria, selection of alternative solutions, quantification of the criteria through quantitative and qualitative indicators, identification of weights, estimation of the performance index of the solution.
	 analysis. The students are exposed to (a) social cost benefit analysis and (b) multicriteria assessment methodologies. Social costs and benefits are analysed, through various techniques, such as monetarization, normalization etc. and will guide to the estimation of financial indicators, Net Present Value, Internal Rate of Return, Benefit to Cost ratio. Multicriteria analysis introduces a hierarchical process for analysing complicated systems through the identification of stakeholders, their objectives and criteria, selection of alternative solutions, quantification of the criteria through quantitative and qualitative indicators, identification of weights, estimation of the performance index of the solution. Course topics:

Normalization.

2nd edition. Springer.			
2nd edition. Springer.			
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transport sector. EC DG Tren.	• CE Delft Report (2007). Handbook on estimation of external cost in the		
 COM – The European Commission (2007). Greenbook 2007 – Towards a culture for urban mobility. Commission of the European Commun Brussels. 			
 Dunn W. N. (2002). Public policy analysis: An introduction, Pearson Pred Hall, Upper Saddle River. 	ntice		
• EVA TREN (2008). Improved decision-aid methods and tools to sup evaluation of investment for transport and energy networks in Eur Deliverable 1. Evaluating the state-of-the-art in investment for transport energy networks. www.eva-tren.org.	ope.		
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	• HEATCO (2005). Developing harmonised European approaches for transport costing and project assessment. Deliverable 1: current practice in project		
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Litman T. (1999). Evaluating public transit benefits and cost. Victoria, E Victoria Transport Policy Institute.	3.C.:		
 Sinha, K.C. and Labi, S. (2007). Transportation decision making. Principle project evaluation and programming. Wiley. 	es of		
Lectures x			
Demonstrations			
Hands on/gaming			
Teaching methods Exercises x			
Visits at facilities			
Other (please describe): Case study			
Homework			
Evaluation methods Interim examination			
Final examinations			
Other (describe)			
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Course: C12 – Pa	rt a (2017)
Title	Data collection methods: Surveys
Thematic area	Decision making
Responsible Institute	University of Thessaly, Greece
Lecturer	Prof. Eftihia Nathanail
	The aim of this course is to:
	Provide an understanding of qualitative methods in data collection
	Present how a qualitative freight transportation survey is organized
Aim	• Provide an overview of the practical problems of sample design, the collection and application of transport-related data
	• Introduce the process of surveys' analysis results in order to draw useful conclusions.
Learning outcom	es
	ole of sampling in data collection sport survey from A to Z.
Prerequisites (if a	any)
-	
Language	English
Hours	1
Key words	Data collection, surveys, qualitative methods, sampling
	This course will present a step-by-step guidebook for organizing and conducting transport surveys with focus on freight transport surveys. As a first step it will provide the key elements and the principles that should be followed upon the setup of a survey. Sampling, data collection methods and techniques for qualitative data and survey design are introduced and developed as processes in sequence, presenting at the same time their strengths and weaknesses. As a last step the statistical analysis of the qualitative is further explained to the attendants.
Syllabus	Course topics:
	Introduction
	Sampling & Statistical analysis
	Data collection methods
	 Strengths and weaknesses of each method

- Strengths and weaknesses of each method
 Urban freight transportion survey
 Guidance to further knowledge acquisition.
 Abdel-Aty M (2003) "Hybrid Distribution
- Abdel-Aty M., (2003), "Hybrid Distribution and Response Techniques for an Origin-Destination Travel Survey", ITE Journal, pp. 22-27.
 Amekudzi, A., Meyer, M., & Ross, C. (2011). Transportation planning for sustainability guidebook. Washington, D.C.: U.S. Federal Highway Administration.

	 Andrés Monzón, Floridea Di Ciommo, Sara Hernández, Eftihia Na Giannis Adamos, Maria Tsami, Ricardo Poppeliers, Odile Heddebaou Jarvi, Marko Nokkala, Juno Kostiainen, Derek Palmer, Clare Harme Millard, Jardar Andersen, Petter Christiansen, Albert Gabor, Adam I Almos Virag, Jan Spousta, 2015. CITY-HUBs: Sustainable and Interchange Stations. Taylor and Francis Group, 2015. 	
	• Bayart, C., Bonnel, P., & Morency, C. Survey mode integration	n and data fusion.
	• Bonnel, P. (2009). Transport survey methods. Bingley, UK: Emerald.	
	 Cambridge Systematics (1996), "Inc. Travel Survey Manual", Prepared for t U.S. Department of Transportation and the U.S. Environmental Protecti Agency. Washington, D.C., USA. 	
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	 Crevo C., Niedowski R., D. Scott, (1995) "Design and Conduct of a Statewid Household Travel Survey in Vermont", Transportation Research Record 147 Transportation Research Board, National Research Council, Washington D pp 26-30. 	
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	• NOVELOG project (2016). Framework for Data, Information and Knowledge Collection for Urban Freight and Service Demand Understanding. Deliverable 2.1.	
	• Ortuzar J.D., Willumsen L.G., (1990), "Modeling transport", 4th edition (published 2011), Wiley.	
	• Peter Stopher. Collecting, Managing, and Assessing Data Using Sample Surveys. Cambridge University Press, 2012. 246p.	
	• Survey Sampling. Theory and Methods, 2nd edition. Arijit Chaudhuri, Horst Stenger. Charman&Hall, 2005 380 p.	
	• Transport Survey Methods: Best Practice for Decision Making Editor(s): Johanna Zmud, Martin Lee-Gosselin, Marcela Munizaga, Juan Antonio Carrasco, ISBN: 978-1-78-190287-5 eISBN: 978-1-78-190288-2	
	• Travel survey methods, freight data systems, and asset management 2011. (2011). Washington, D.C.	
	• Travel Survey Methods. Quality and Future Directions. Edited By Peter Stopher, Cheryl Stecher. Elsevier, 2006.706 p.	
	• Yatskiv, A. Grakovski and E. Yurshevich. An overview of different methods available to observe traffic flows using new technologies. In: Proceedings of the international conference NTTS, 5-7 March 2013, Brussels, Belgium, 2013.	
	Lecture	x
	Demonstration	
Teaching methods	Hands on/games	
	Exercises	
	Visits at facilities	

	Other (describe): Case studies	
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
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Number of topics	6	

Thematic areaDeResponsibleOtInstituteFrance	ata collection methods: Historical and observed data ecision making tto von Guericke University Magdeburg, Germany, raunhofer Institute for Factory Operation and Automation IFF .Sc. David Weigert
ResponsibleOtInstituteFrance	tto von Guericke University Magdeburg, Germany, raunhofer Institute for Factory Operation and Automation IFF
Institute Fra	aunhofer Institute for Factory Operation and Automation IFF
Lecturer M.	.Sc. David Weigert
	Participants receive a basic introduction to decision theory and their extensive use in logistics
Aim	Main goal is the application of a holistic concept in the field of big data and data mining in logistics from the problem analysis to solution.
	Get introduced to Big Data, Data Science and Data Analytics.
• [Enable participants to give conclusions from theory to practice.
Learning outcomes	
 Understanding of the has in transport logistics 	andling, function and application and use of the currently available data sources
Acquire basic knowledge	ge of Big Data, Data Science and Data Analytics
Acquire knowledge abo	out using of Big Data and Data Analytics in Transportation
Enable the analysis an	d definition of complex data analysis
Prerequisites (if any)	
-	
Language Er	nglish
Hours 2	
	ata collection, historical data, observed data, sampling, big data, visualization, sion techniques.
Syllabus Syllabus	the course is divided into 3 segments. Basic study on decision theory, data equisition and methods for analysis, collection and evaluation as well as the omprehensive application of a holistic concept for the analysis and modeling of rge amounts of data. Always from the aspect of logistics. The goal is to provide e participants with basic content on quantitative methods, tools and terms in der to specifically understand the problem of large amounts of data. The area logistics, especially transport logistics, emits countless data sets. For this impose the participants should be informed and, in a real case study, the oplication of a developed concept for a holistic analysis and modeling of gistical problems. Due to the extensive terminology and the current state of the t, it is important to make targeted delimitations in the world of logistics. It should be clear that there is not only one solution to deal with Big Data within the gistics. The participants should made aware of the facts and be given an tended insight.
	Big Data, Data Science and Data Analytics in Transportation
	Analysis and Visualization

	Big Data Example
	Case-Study - Freight airport
	• Summary
	• Alvarenga, Carlos A. und R. C. Schoenthaler (2003). A new take on supply chain event management. Supply Chain Management Review
	 Anwar, A., Nagel, T. & Ratti, C., 2014. Traffic Origins: A Simple Visualization Technique to Support Traffic Incident Analysis s.l., IEEE Pacific Visualization Symposium.
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Bibliography	• Baader, Andraes und S.Montanus (2008). Transparency in Global Supply Chain Networks - Methods and Tools for Integrated Supply Chain Event Management. In: Ijioui, Raschid, H. Emmerich und M. Ceyp, Hrsg.: Strategies and Tactics in Supply Chain Event Management, S. 3–11. Springer-Verlag, Berlin Heidelberg.
	 Barfus, Katja (2010). Entwicklung eines Vorgehensmodells zur strategischen Planung des logistischen Netzes einer verteilten Produktion. Fraunhofer Verlag, Stuttgart.
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	• Bernard, Thomas (2011). Entscheidungsunterstützung durch Data-Mining- Werkzeuge. Automatisierungs-ATLAS 2011, SPS-Magazin, 5:608–610.
	 P Brandau, Annegret und J. Tolujevs (2013). Modelling and analysis of logistical state data. Transport and Telecommunication, 14(2):102–115.
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	 Cunha, Catherine da, B. Agard und A. Kusiak (2005). Improving manufacturing quality by re-sequencing assembly operations: a data-mining approach. In: 18th International Conference on Production Research - ICPR 18, Fisciamo, Italy. University of Salerno.
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	• Düsing, Roland (2006). Knowledge Discovery in Databases - Begri, Forschungsgebiet, Prozess und System. In: Chamoni, Peter und P. Gluchowski, Hrsg.: Analytische Informationssysteme- Business Intelligence- Technologien und -Anwendungen, S. 241–262. Springer, Berlin Heidelberg, 3.Aufl.
	• Fayyad, Usama, G. Piatetsky-Shapiro und P. Smyth (1996a). From data mining to knowledge discovery in databases. AI Magazine, 17(3):37–54.
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	• Ghezzi, Carlo, M. Jazayeri und D. Mandrioli (1991). Fundamentals of Software Engineering. Prentice-Hall, Inc.

	McKinsey Global Institute (2011). Big data: The next frontion	er for innovation,
	 competition, and productivity, McKinsey & Company OECD/ITF (2015). Big Data and Transport: Understanding options, Study 2015 	g and assessing
	 Säuberlich, Frank (2000). KDD und Data Mining als Entscheidungsunterstützung. Peter Lang GmbH Europäis Wissenschaften, Frankfurt a. M. 	
	 Windt, Katja, M. Knollmann und M. Meyer (2011). Anwendung Methoden zur Wissensgenerierung in der Logistik - Kritisc Analysefähigkeit zur Termintreueverbesserung. In: Spath Wissensarbeit - zwischen strengen Prozessen und kreat Schriftenreihe der Hochschulgruppe für Arbeits- und Betriebs (HAB), S. 223–249. GITO, Berlin. 	he Reflexion der n, Dieter, Hrsg.: tivem Spielraum,
	Lecture	x
	Demonstration	
Teaching matheda	Hands on/games	
Teaching methods	Exercises	
	Visits at facilities	
	Other (Case-Study)	x
	Homework	
	Class project	
Evaluation	Interim examination	
methods	Final examinations	
	Other (describe)	
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Number of topics	7	

Course: C12 – Part	a (2018)
Title	Data collection methods: Surveys
Thematic area	Decision making
Responsible Institute	University of Thessaly, Greece
Lecturer	Prof. Eftihia Nathanail
Aim	 The aim of this course is to: Provide an understanding of qualitative methods in data collection Present how a qualitative travel survey is organized Provide an overview of the practical problems of sample design, the collection and application of transport-related data Introduce the process of surveys' analysis results in order to draw useful conclusions.
Learning outcomes	
 Understand the role Setting up a transp 	e methods for traffic and spatial data collection. e of sampling in data collection ort survey from A to Z.
Prerequisites (if any	()
-	
Language	English
Hours	1
Key words	Data collection, surveys, qualitative methods, sampling
	This course will present a step-by-step guidebook for organizing and conducting transport surveys with focus on passenger transport survey. As a first step it will provide the key elements and the principles that should be followed upon the setup of a survey. Sampling, data collection methods and techniques for qualitative data and survey design are introduced and developed as processes in sequence, presenting at the same time their strengths and weaknesses. As a last step the statistical analysis of the qualitative is further explained to the attendants.
Syllabus	Course topics:
	Introduction
	Setting up a travel surveySampling
	Data collection methods
	Strengths and weaknesses of each method
	Statistical analysis
	Guidance to further knowledge acquisition.
Bibliography	 Abdel-Aty M., (2003), "Hybrid Distribution and Response Techniques for an Origin-Destination Travel Survey", ITE Journal, pp. 22-27.

	 Amekudzi, A., Meyer, M., & Ross, C. (2011). Transporta sustainability guidebook. Washington, D.C.: U.S. For Administration. 		
	 Andrés Monzón, Floridea Di Ciommo, Sara Hernández, Eftihia Nath Giannis Adamos, Maria Tsami, Ricardo Poppeliers, Odile Heddebaout, Jarvi, Marko Nokkala, Juno Kostiainen, Derek Palmer, Clare Harmer, Millard, Jardar Andersen, Petter Christiansen, Albert Gabor, Adam Pu Almos Virag, Jan Spousta, 2015. CITY-HUBs: Sustainable and Eff Interchange Stations. Taylor and Francis Group, 2015. 		
	• Bayart, C., Bonnel, P., & Morency, C. Survey mode integration	n and data fusion.	
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	 Cambridge Systematics (1996), "Inc. Travel Survey Manual", U.S. Department of Transportation and the U.S. Environr Agency. Washington, D.C., USA. 		
	 Cascetta E., (1984), "Estimation of trip matrices from traffic counts and s data: a generalized least squares estimator", Trasportation research, N pp. 289-299, USA. 		
	 Crevo C., Niedowski R., D. Scott, (1995) "Design and Conduct of a Statewide Household Travel Survey in Vermont", Transportation Research Record 1477, Transportation Research Board, National Research Council, Washington DC, pp 26-30. 		
	 Hagen L., Zhou H., Pirinccioglu F., (2006), "Development of Revised Methodology for Collecting Origin-Destination Data", Florida Department of Transportation (FDOT), USA. 		
	 Ortuzar J.D., Willumsen L.G., (1990), "Modeling transport", 4th edition (published 2011), Wiley. Peter Stopher. Collecting, Managing, and Assessing Data Using Samp Surveys. Cambridge University Press, 2012. 246p. Survey Sampling. Theory and Methods, 2nd edition. Arijit Chaudhuri, Hor Stenger. Charman&Hall, 2005 380 p. 		
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	• Travel Survey Methods. Quality and Future Directions. Edited by Peter Stopher, Cheryl Stecher. Elsevier, 2006.706 p.		
	 Yatskiv, A. Grakovski and E. Yurshevich. An overview of available to observe traffic flows using new technologies. In: P international conference NTTS, 5-7 March 2013, Brussels, B 	Proceedings of the	
	Lecture	x	
	Demonstration		
Teaching we that t	Hands on/games		
Teaching methods	Exercises		
	Visits at facilities		
	Other (describe): Case studies		
Evaluation	Homework		
methods	Class project		
L		1	

	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	7	

Course: C12 – Part	b (2018)			
Title	Data collection methods: Historical and observed data			
Thematic area	Decision making			
Responsible Institute	Otto von Guericke University Magdeburg, Germany			
	Fraunhofer Institute for Factory Operation and Automation IFF			
Lecturer	M.Sc. David Weigert			
Aim	 Participants receive a basic introduction how real-time data and technological advancements facilitate decision making in passenger transport 			
	Overview of quantitative methods in data collection for passenger transport			
	 Get introduced to Big Data, Data Science and Data Analytics 			
	• Enable to give conclusions from theory to practice in case of passenger transport.			
Learning outcomes				
• Understanding of the handling, function and application and use of the currently available data sources in passenger transportation				
 Acquire basic knowledge of Big Data, Data Science and Data Analytics 				
	about using of Big Data and Data Analytics in passenger transport			
Enable the analysis and definition of complex data analysis				
Prerequisites (if any)				
-				
Language	English			
Hours	2			
Key words	Data collection, historical data, observed data, sampling, big data, visualization, fusion techniques.			
Syllabus	The course is divided into 3 segments. Basic study on decision theory, data acquisition and methods for analysis, collection and evaluation as well as the comprehensive application of the analysis and modelling of large amounts of data. The goal is to provide the participants with basic content on quantitative methods, tools and terms in order to specifically understand the problem of large amounts of data in passenger transport. The forward-looking field of passenger transport enables a plurality of data recording and data analysis. Here, sources and uses of data of passengers are to be analysed, for example, to identify new business models. The techniques described for determining the needs of passengers and the change in conventional change management enable and require a new, trusting approach to the collection of personal data.			
	Course topics: • Introduction • Quantitative and Qualitative • Big Data, Data Science and Data Analytics in Transportation • Analysis and Visualization • Big Data Example • Case-Study – London case			

	Summary		
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Teaching methods	Lecture	х	

	Demonstration	
	Hands on/games	
	Exercises	
	Visits at facilities	
	Other (Case-Study)	х
Evaluation methods	Homework	
	Class project	
	Interim examination	
	Final examinations	
	Other (describe)	
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Number of topics	nber of topics 7	

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